

MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Why Generic Automation will Change the Electronics Manufacturing Services Industry

Tor Krog Flextronics International March 25th, 2014



Overview

- What is Generic Automation?
- Why is its use Growing?
- How can it Improve the EMS Industry?

NEW IDEAS ... FOR NEW HORIZONS

- Use Cases
- New Helpful Technology
- The Future
- Conclusion



MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

What is Generic Automation?

- Reusable Equipment
- Fast Changeover and Redeployment

NEW IDEAS ... FOR NEW HORIZONS

 Generic Tools: Robots, Grippers, Dispensers, Screw Drivers...





Why is its use Growing?

- Labor Wage Increase and Shortage of Labor
- Moving Manufacturing back to USA

NEW IDEAS ... FOR NEW HORIZONS

- Shorter Product Life Cycles
- Standardization of Product Designs



 Designing for automation means less custom equipment and challenging tool designs



How can it Improve the EMS Industry?

- Decrease Time to Market
- Lower Manufacturing Cost and Improve Speed
- Duplicate production at multiple sites
 - Can introduce products at the local sites: improves local economy and saves exportation taxes









MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Benefits and Savings

Dollar Benefits (Tangible)

- Return on Investment
- Reusability
- Pay Back
- Total Cost of Ownership
- KOIs Key Operating Indicators
- Less Downtime
 - No long buy offs

Value Benefits (Non-Tangible)

- Fast Turnaround
- Flexibility
- Time to Market
 - No Waiting for Suppliers to Produce New Systems
 - Less Time Between Product Generations
- Less Risk on Investment
 If product is discontinued



MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Use Case Example

NEW IDEAS ... FOR NEW HORIZONS

Manual Assembly Hard Automation Generic Automation

First Product			
Initial Investment	\$0	\$500,000	\$1,000,000
Direct Labor Head Count / Shift	10	2	2
Labor Rate / Month	\$700	\$700	\$700
Total Labor / Month	\$14,000	\$2,800	\$2,800
Total Cost First Year	\$168,000	\$533,600	\$1,033,600
Total Cost Subsequent Years	\$168,000	\$33,600	\$33,600
Payback Length	0 years	1.5 years	3 years
Every Subsequent Product			
Initial Investment	\$0	\$500,000	\$100,000
Direct Labor Head Count / Shift	10	2	2
Labor Rate / Month	\$700	\$700	\$700
Total Labor / Month	\$14,000	\$2,800	\$2,800
Total Cost First Year	\$168,000	\$533,600	\$133,600
Total Cost Subsequent Years	\$168,000	\$33,600	\$33,600
Cost Savings Per Year After Payback	\$0	\$211,400	\$211,400
Payback Length	0 years	1.5 years	0.3 years







MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Use Case Example

NEW IDEAS ... FOR NEW HORIZONS

Manual Assembly Hard Automation Generic Automation

First Product			
Initial Investment	\$0	\$500,000	\$1,000,000
Direct Labor Head Count / Shift	10	2	2
Labor Rate / Month	\$700	\$700	\$700
Total Labor / Month	\$14,000	\$2,800	\$2,800
Total Cost First Year	\$168,000	\$533,600	\$1,033,600
Total Cost Subsequent Years	\$168,000	\$33,600	\$33,600
Payback Length	0 years	1.5 years	3 years
Every Subsequent Product			
Initial Investment	\$0	\$500,000	\$100,000
Direct Labor Head Count / Shift	10	2	2
Labor Rate / Month	\$700	\$700	\$700
Total Labor / Month	\$14,000	\$2,800	\$2,800
Total Cost First Year	\$168,000	\$533,600	\$133,600
Total Cost Subsequent Years	\$168,000	\$33,600	\$33,600
Cost Savings Per Year After Payback	\$0	\$211,400	\$211,400
Payback Length	0 years	1.5 years	0.3 years



\$0	\$211,400	\$211,400
0 years	1.5 years	.3 years



MARCH 25-27, 2014 MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Use Case Example Results

Manual Assembly Hard Automation Generic Automation

4.5 Years with 3 Products ROI	0 years	4.5 years	3.6 years
Savings	\$0	\$0	\$190,260
4.5 Years with 6 Products ROI	0 years	9 years	4.5 years
Savings	\$0	-\$951,300	\$0
9 Years with 3 Products ROI	0 years	4.5 years	3.6 years
Savings	\$0	\$951,300	\$1,141,560
9 Years with 6 Products ROI	0 years	9 years	4.5 years
Savings	\$0	\$0	\$951,300



MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

New Technology

- Collaborative Robots
 - Quicker deployment and programming

NEW IDEAS ... FOR NEW HORIZONS

- RFID Sensors
- Adaptable Grippers
- 3D Printed Tools



Fast for prototyping and testing before the investment in permanent tools





MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Vision of the Future

- Library of Modules
- Tool Shed for most Applications

NEW IDEAS ... FOR NEW HORIZONS

- Daily Changeover
- Full Factory Continuity
- Site to Site Continuity
- Much Faster Time to Market





Conclusion

• Manufacturing will Grow in the US

NEW IDEAS ... FOR NEW HORIZONS

- Automation will be Required
- The Reuse will be Crucial for Short Lifespan Products
- Technology will Continue to be Developed for Generic Automation
- The EMS Industry will Adapt



MARCH 25-27, 2014

MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

Tor Krog Advanced Engineering Group Flextronics International THANK YOU, QUESTIONS?



MANDALAY BAY RESORT AND CONVENTION CENTER LAS VEGAS, NEVADA

NEW IDEAS ... FOR NEW HORIZONS

Works Cited

- 1. 3D Systems Cube 3D Printer. Digital image. PC Magazine. N.p., n.d. Web. http://www.pcmag.com/article2/0,2817,2418103,00.asp.
- 2. Alvarez, Edgar. *Motorola Outs RAZR D1, D3 in Brazil*. Digital image. *Engadget*. N.p., 14 Mar. 2013. Web. http://www.engadget.com/2013/03/14/motorola-razr-d1-d3-in-brazil/.
- 3. Can You Match the Case of the Iranian Laptop? Digital image. The Guardian. N.p., 12 Apr. 2013. Web. http://www.theguardian.com/commentisfree/2013/apr/12/lost-and-found-stolen-goods>.
- 4. Goode, Lauren. *Sony Takes Another Stab at a Smart Watch, This Time with NFC*. Digital image. *All Things D*. N.p., 25 June 2013. Web. http://allthingsd.com/20130625/sony-takes-another-stab-at-a-smartwatch-this-time-with-nfc/.
- 5. I Think Your Crystal Ball Is Broken. Digital image. Word Press. N.p., 3 Apr. 2012. Web. http://dialectline.wordpress.com/2012/04/03/i-think-your-crystal-ball-is-broken/>.
- 6. Kunnuwong, Sippachai. *Universal Robot UR5*. Digital image. *Scand Asia*. N.p., 28 Feb. 2013. Web. http://scandasia.com/danish-robots-a-success-in-malaysia/universal-robot-ur5/.
- 7. Made in USA Logo. Digital image. N.p., n.d. Web. http://www.cathrynharperpress.com/wp-content/uploads/2013/03/made-in-usa.jpg>.
- 8. Modular Screw Driver. Digital image. N.p., n.d. Web. http://www.stanleyimages.co.uk/CatalogImages/1200_prev.jpg>.
- Screw Driver. Digital image. N.p., n.d. Web. http://4.bp.blogspot.com/-JdBcuxFfZWU/TufRclwARAI/AAAAAAACRE/nBT6anXN2TE/s1600/screwdriver.jpg>.
- 10. Windows Tablet. Digital image. N.p., n.d. Web. http://www.buyatabletpc.net/wp-content/uploads/2012/02/Motion-Computing-CL900-Tablet.jpg>.